

NIST SPECIAL PUBLICATION 1800-35A

---

# Implementing a Zero Trust Architecture

---

**Volume A:**  
**Executive Summary**

**Alper Kerman**  
**Murugiah Souppaya**  
National Institute of Standards and Technology  
Rockville, Maryland

**Dr. Parisa Grayeli**  
**Susan Symington**  
The MITRE Corporation  
McLean, Virginia

June 2022

PRELIMINARY DRAFT

This publication is available free of charge from  
<https://www.nccoe.nist.gov/projects/implementing-zero-trust-architecture>



# 1 Executive Summary

2 As an enterprise's data and resources have become distributed across the on-premises environment and  
3 multiple clouds, protecting them has become increasingly challenging. Many users need access from  
4 anywhere, at any time, from any device to support the organization's mission. Data is programmatically  
5 stored, transmitted, and processed across different organizations' environments, which are distributed  
6 across on-premises and the cloud to meet ever-evolving business use cases. It is no longer feasible to  
7 simply protect data and resources at the perimeter of the enterprise environment and assume that all  
8 users, devices, applications, and services within it can be trusted.

9 A zero-trust architecture (ZTA) enables secure authorized access to each individual resource, whether  
10 located on-premises or in the cloud, for a hybrid workforce and partners based on an organization's  
11 defined access policy. For each access request, ZTA explicitly verifies the context available at access  
12 time—this includes the requester's identity and role, the requesting device's health and credentials, and  
13 the sensitivity of the resource. If the defined policy is met, a secure session is created to protect all  
14 information transferred to and from the resource. A real-time and continuous policy-driven, risk-based  
15 assessment is performed to establish and maintain the access.

16 This guide summarizes how the National Cybersecurity Center of Excellence (NCCoE) and its  
17 collaborators are using commercially available technology to build interoperable, open standards-based  
18 ZTA implementations that align to the concepts and principles in NIST Special Publication (SP) 800-207,  
19 *Zero Trust Architecture*. As the project progresses, this preliminary draft will be updated, and additional  
20 volumes will also be released for comment.

## 21 CHALLENGE

22 Organizations would like to adopt a ZTA, but they have been facing some challenges which may include:

- 23     ▪ Leveraging existing investments and balancing priorities while making progress toward a ZTA
- 24     ▪ ZTA deployment requiring leveraging integration of many deployed existing technologies of  
25       varying maturities and identifying technology gaps to build a complete ZTA
- 26     ▪ Concern that ZTA might negatively impact the operation of the environment or end-user  
27       experience
- 28     ▪ Lack of common understanding of ZTA across the organization, gauging the organization's ZTA  
29       maturity, determining which ZTA approach is most suitable for the business, and developing an  
30       implementation plan

### This preliminary practice guide can help your organization:

- **Identify milestones for gradually integrating ZTA into your environment**, based on the demonstrated examples and using a risk-based approach, to:
  - **Support teleworkers** with access to resources regardless of user location or user device (managed or unmanaged)
  - **Protect resources regardless of their location** (on-premises or cloud-based)
  - **Limit the insider threat** (insiders are not automatically trusted)

**This preliminary practice guide can help your organization:**

- **Limit breaches** (reduce attackers' ability to move laterally in the environment)
- **Protect sensitive corporate information** with data security solutions
- **Improve visibility** into the inventory of resources, what configurations and controls are implemented, and how resources are accessed and protected
- **Real-time and continuous policy-driven, risk-based assessment of resource access**

**31 SOLUTION**

32 NCCoE is collaborating with ZTA technology providers to build several example ZTA solutions and  
 33 demonstrate their ability to meet the tenets of ZTA. The solutions will enforce corporate security policy  
 34 dynamically and in near-real-time to restrict access to authenticated, authorized users and devices while  
 35 flexibly supporting a complex set of diverse business use cases involving a remote workforce, use of the  
 36 cloud, partner collaboration, and support for contractors. The example solutions are designed to  
 37 demonstrate the ability to protect against and detect attacks and malicious insiders. They showcase the  
 38 ability of ZTA products to interoperate with existing enterprise and cloud technologies with only minimal  
 39 impact on end-user experience.

40 The project can help organizations plan how to evolve their existing enterprise environments to ZTA,  
 41 starting with an assessment of their current resources and setting milestones along a path of continuous  
 42 improvement, gradually bringing them closer to achieving the ZTA goals they have prioritized based on  
 43 risk, cost, and resources. We are using a phased approach to develop example ZTA solutions that is  
 44 designed to represent how we believe most enterprises will evolve their enterprise architecture toward  
 45 ZTA, i.e., by starting with their already-existing enterprise environment and gradually adding or adapting  
 46 capabilities. Our first implementations are crawl versions of the enhanced identity governance (EIG)  
 47 deployment because EIG is seen as the foundational component of the other deployment approaches  
 48 utilized in today's hybrid environments. Our initial EIG implementations use the identity of subjects and  
 49 device health as the main determinants of access policy decisions.

50 Depending on the current state of identity management in the enterprise, deploying EIG solutions is an  
 51 initial key step that will be leveraged to support micro-segmentation and software-defined perimeter  
 52 (SDP) deployment approaches, which will be covered in the later phases of the project. Our strategy is to  
 53 follow an agile implementation methodology to build everything iteratively and incrementally while  
 54 adapting or adding more capabilities to evolve to a complete ZTA. We are starting with the minimum  
 55 viable EIG solution that allows us to achieve some level of ZTA, and then we will gradually deploy  
 56 additional functional components and features to address an increasing number of ZTA requirements,  
 57 progressing the project toward demonstration of more robust micro-segmentation and SDP deployment  
 58 options.

**Collaborators**

Appgate  
AWS

IBM  
Ivanti

Ping Identity  
Radiant Logic

Collaborators		
<a href="#">Broadcom Software</a>	<a href="#">Lookout</a>	<a href="#">SailPoint</a>
<a href="#">Cisco</a>	<a href="#">Mandiant</a>	<a href="#">Tenable</a>
<a href="#">DigiCert</a>	<a href="#">Microsoft</a>	<a href="#">Trellix</a>
<a href="#">f5</a>	<a href="#">Okta</a>	<a href="#">VMware</a>
<a href="#">ForeScout</a>	<a href="#">Palo Alto Networks</a>	<a href="#">Zimmerium</a>
<a href="#">Google Cloud</a>	<a href="#">PC Matic</a>	<a href="#">Zscaler</a>

59 While the NCCoE is using a suite of commercial products to address this challenge, this guide does not  
 60 endorse these particular products, nor does it guarantee compliance with any regulatory initiatives. Your  
 61 organization's information security experts should identify the products that will best integrate with  
 62 your existing tools and information technology (IT) system infrastructure. Your organization can adopt  
 63 this solution or one that adheres to these guidelines in whole, or you can use this guide as a starting  
 64 point for tailoring and implementing parts of a solution.

## 65 HOW TO USE THIS GUIDE

66 **Business decision makers, including chief information security and technology officers** can use this  
 67 part of the guide, *NIST SP 1800-35A: Executive Summary*, to understand the drivers for the guide, the  
 68 cybersecurity challenge we address, our approach to solving this challenge, and how the solution could  
 69 benefit your organization.

70 **Technology, security, and privacy program managers** who are concerned with how to identify,  
 71 understand, assess, and mitigate risk can use *NIST SP 1800-35B: Approach, Architecture, and Security*  
 72 *Characteristics* once it is available. It will describe what we built and why, including the risk analysis  
 73 performed and the security/privacy control mappings.

74 **IT professionals** who want to implement an approach like this can make use of *NIST SP 1800-35C: How-*  
 75 *To Guides* once it is available. It will provide specific product installation, configuration, and integration  
 76 instructions for building this project's example implementations, allowing them to be replicated in  
 77 whole or in part.

## 78 SHARE YOUR FEEDBACK

79 You can view or download the preliminary draft guide at the [NCCoE ZTA project page](#). NIST is adopting  
 80 an agile process to publish this content. Each volume is being made available as soon as possible rather  
 81 than delaying release until all volumes are completed. Work continues on implementing the example  
 82 solution and developing other parts of the content. As a preliminary draft, this volume will have at least  
 83 one additional draft released for public comment before it is finalized.

84 Help the NCCoE make this guide better by sharing your thoughts with us as you read the guide. Once the  
 85 example implementation is developed, you can adopt this solution for your own organization. If you do,  
 86 please share your experience and advice with us. We recognize that technical solutions alone will not  
 87 fully enable the benefits of our solution, so we encourage organizations to share lessons learned and  
 88 recommended practices for transforming the processes associated with implementing this guide.

89 To provide comments, join the community of interest, or learn more by arranging a demonstration of  
90 this example implementation, contact the NCCoE at [nccoe-zta-project@list.nist.gov](mailto:nccoe-zta-project@list.nist.gov).

---

## 91 **COLLABORATORS**

92 Collaborators participating in this project submitted their capabilities in response to an open call in the  
93 Federal Register for all sources of relevant security capabilities from academia and industry (vendors  
94 and integrators). Those respondents with relevant capabilities or product components signed a  
95 Cooperative Research and Development Agreement (CRADA) to collaborate with NIST in a consortium to  
96 build this example solution.

97 Certain commercial entities, equipment, products, or materials may be identified by name or company  
98 logo or other insignia in order to acknowledge their participation in this collaboration or to describe an  
99 experimental procedure or concept adequately. Such identification is not intended to imply special  
100 status or relationship with NIST or recommendation or endorsement by NIST or NCCoE; neither is it  
101 intended to imply that the entities, equipment, products, or materials are necessarily the best available  
102 for the purpose.