

---

# RESPONDING TO AND RECOVERING FROM A CYBER ATTACK

## Cybersecurity for the Manufacturing Sector

---

Michael Powell

National Cybersecurity Center of Excellence  
National Institute of Standards and Technology

Michael Pease  
Keith Stouffer  
CheeYee Tang  
Timothy Zimmerman

Communications Technology Laboratory  
National Institute of Standards and Technology

John Hoyt  
Stephanie Saravia  
Aslam Sherule  
Barbara Ware  
Lynette Wilcox  
Kangmin Zheng

The MITRE Corporation  
McLean, Virginia

DRAFT

February 2022

[manufacturing\\_nccoe@nist.gov](mailto:manufacturing_nccoe@nist.gov)



1 The National Cybersecurity Center of Excellence (NCCoE), a part of the National Institute of  
2 Standards and Technology (NIST), is a collaborative hub where industry organizations,  
3 government agencies, and academic institutions work together to address businesses' most  
4 pressing cybersecurity challenges. Through this collaboration, the NCCoE develops modular,  
5 easily adaptable example cybersecurity solutions demonstrating how to apply standards and  
6 best practices by using commercially available technology. To learn more about the NCCoE, visit  
7 <https://www.nccoe.nist.gov/>. To learn more about NIST, visit <https://www.nist.gov/>.

8 This document focuses on a manufacturing sector problem, responding and recovering from  
9 data integrity attack which is also relevant to many industry sectors. NCCoE cybersecurity  
10 experts will address this challenge through collaboration with members of the manufacturing  
11 sector and vendors of cybersecurity solutions. The resulting reference design will detail an  
12 approach that can be incorporated by manufacturing sector organizations.

### 13 **ABSTRACT**

14 Industrial control systems (ICS) and devices that run manufacturing environments play a critical  
15 role in the supply chain. Manufacturing organizations rely on ICS to monitor and control physical  
16 processes that produce goods for public consumption. These same systems are facing an  
17 increasing number of cyber attacks, presenting a real threat to safety and production, and  
18 economic impact to a manufacturing organization. Though defense-in-depth security  
19 architecture helps to mitigate cyber risks to some extent, it cannot guarantee elimination of all  
20 cyber risks; therefore, manufacturing organizations should also have a plan to recover and  
21 restore manufacturing operations should a cyber attack impact the plant operation. The goal of  
22 this project is to demonstrate a means to recover equipment from cyber attacks and restore  
23 operations. The NCCoE, part of NIST's Information Technology Laboratory, in conjunction with  
24 the NIST Communications Technology Laboratory (CTL) and industry collaborators, will  
25 demonstrate an approach for responding to and recovering from an ICS attack within the  
26 manufacturing sector by leveraging the following cybersecurity capabilities: event reporting, log  
27 review, event analysis, and incident handling and response. The NCCoE and the CTL will map  
28 the security characteristics to the NIST *Cybersecurity Framework*; the National Initiative for  
29 Cybersecurity Education Framework; and NIST Special Publication 800-53, *Security and Privacy*  
30 *Controls for Federal Information Systems and Organizations*, and will provide commercial off the  
31 shelf (COTS) based modular security controls for manufacturers. NCCoE will implement each of  
32 the listed capabilities in a discrete-based manufacturing work-cell that emulates a typical  
33 manufacturing process. This project will result in a freely available NIST Cybersecurity Practice  
34 Guide.

### 35 **KEYWORDS**

36 response; recovery; restoration; industrial control systems; operational technology

### 37 **ACKNOWLEDGEMENTS**

38 The NCCoE would like to thank Dragos for their discussion of response and recovery during the  
39 development of this project description.

### 40 **DISCLAIMER**

41 Certain commercial entities, equipment, products, or materials may be identified in this  
42 document in order to describe an experimental procedure or concept adequately. Such  
43 identification is not intended to imply recommendation or endorsement by NIST or NCCoE, nor

DRAFT

44 is it intended to imply that the entities, equipment, products, or materials are necessarily the  
45 best available for the purpose.

46 **COMMENTS ON NCCoE DOCUMENTS**

47 Organizations are encouraged to review all draft publications during public comment periods  
48 and provide feedback. All publications from NIST's National Cybersecurity Center of Excellence  
49 are available at <https://www.nccoe.nist.gov/>.

50 Comments on this publication may be submitted to [manufacturing\\_nccoe@nist.gov](mailto:manufacturing_nccoe@nist.gov).

51 Public comment period: February 28, 2022 to April 14, 2022

52 **TABLE OF CONTENTS**

53	<b>1 Executive Summary.....</b>	<b>4</b>
54	Purpose .....	4
55	Scope.....	4
56	Assumptions.....	5
57	Challenges .....	5
58	Background .....	6
59	<b>2 Cybersecurity Capabilities to be Demonstrated.....</b>	<b>6</b>
60	Event Reporting .....	7
61	Log Review .....	7
62	Event Analysis .....	7
63	Incident Handling and Response .....	8
64	Eradication and Recovery .....	8
65	<b>3 Cyber Attack Scenarios.....</b>	<b>9</b>
66	Scenario 1 - Unauthorized Command Message.....	10
67	Scenario 2 – Modification of Process or Controller Parameters .....	10
68	Scenario 3 – Disabling or Encrypting HMI or Operator Console.....	11
69	Scenario 4 – Data Historian Compromise .....	11
70	Scenario 5 – Unauthorized Connection is Detected. ....	12
71	Scenario 6 – Unauthorized Device is Detected.....	12
72	<b>4 Architecture and Capabilities of Lab Environment.....</b>	<b>13</b>
73	Testbed Architecture .....	13
74	The Process .....	13
75	Key Control System Components .....	13
76	Supporting Systems .....	14
77	Overview of Laboratory Capabilities.....	14
78	<b>5 Solution Capabilities and Components.....</b>	<b>14</b>
79	<b>6 Relevant Standards and Guidance .....</b>	<b>16</b>
80	<b>7 Security Control Map .....</b>	<b>17</b>

## 81 1 EXECUTIVE SUMMARY

### 82 Purpose

83 This document defines an NCCoE project focused on responding to and recovering from a cyber  
84 attack within an Industrial Control System (ICS) environment. Manufacturing organizations rely  
85 on ICS to monitor and control physical processes that produce goods for public consumption.  
86 These same systems are facing an increasing number of cyber attacks resulting in a loss of  
87 production from destructive malware, malicious insider activity, or honest mistakes. This creates  
88 the imperative for organizations to be able to quickly, safely, and accurately recover from an  
89 event that corrupts or destroys data (such as database records, system files, configurations, user  
90 files, application code).

91 The purpose of this NCCoE Project is to demonstrate how to operationalize the NIST Framework  
92 for Improving Critical Infrastructure Cybersecurity (CSF) Functions and Categories in a scaled-  
93 down version of targeted manufacturing industrial environments. Multiple systems need to  
94 work together to recover when data integrity is compromised. This project explores methods to  
95 effectively restore data corruption in commodity components (applications and software  
96 configurations) as well as custom applications and data. The NCCoE—in collaboration with  
97 members of the business community and vendors of cybersecurity solutions—will identify  
98 standards-based, commercially available and open-source hardware and software components  
99 to design a manufacturing lab environment to address the challenge of responding to and  
100 recovering from a cyber attack of an ICS environment.

101 This project will result in a publicly available NIST Cybersecurity Practice Guide; a detailed  
102 implementation guide of the practical steps needed to implement a cybersecurity reference  
103 design that addresses this challenge.

### 104 Scope

105 This project will demonstrate how to respond to and recover from a cyber attack within an ICS  
106 environment. Once a cybersecurity event is detected, typically the following tasks take place  
107 before the event is satisfactorily resolved.

- 108 1. Event reporting
- 109 2. Log review
- 110 3. Event analysis
- 111 4. Incident handling and response
- 112 5. Eradication and Recovery

113 NIST *Cybersecurity Framework* Respond and Recover functions and categories are used to guide  
114 this project. The objective of NIST *Cybersecurity Framework* Respond function is to develop and  
115 implement the appropriate activities to take action regarding a detected cybersecurity event.  
116 The objective of Recover function is to develop and implement the appropriate activities to  
117 maintain plans for resilience and to restore any capabilities or services that were impaired due  
118 to a cybersecurity event.

119 Out of scope for this project is systems such as enterprise resource planning (ERP),  
120 manufacturing resource planning (MRP), manufacturing execution systems (MES) that operate

121 on traditional IT infrastructures that runs on Windows or Linux OS. These IT systems have well  
122 documented recovery tools available including those documented in NIST Cybersecurity Practice  
123 Guide SP 1800-11, *Data Integrity: Recovering from Ransomware and Other Destructive Events*.

## 124 Assumptions

125 This project assumes that the attack is discovered after impact has occurred or immediately  
126 prior to impact occurring. It is assumed that the adversary has done preliminary work to gain  
127 access, perform discovery, and lateral movement as needed to setup for each scenario. A  
128 comprehensive security architecture should be designed to catch an adversary during all steps  
129 of the kill chain including initial access, discovery, and lateral movement. However, a  
130 comprehensive defense should also be prepared to restore and recover in the event that an  
131 adversary is not detected until it is too late. This guide focuses on the, hopefully rare, event of  
132 an adversary causing an impact.

133 This project assumes:

- 134 • The effectiveness of the example solutions are independent of the scale of the  
135 manufacturing environment.
- 136 • The lab infrastructure this project will be executed in has a relatively small number of  
137 robotic and manufacturing process nodes, but it is assumed that the example solutions  
138 will be effective if the number of ICS components increases to levels that are realistic for  
139 actual production environments.
- 140 • This project focuses on the Respond and Recover portions of the NIST *Cybersecurity*  
141 *Framework*. It is assumed that the Identify, Detect, and Protect functions have been  
142 implemented to some maturity level, and the following capabilities are operationalized  
143 including the necessary technologies:
  - 144 ○ Physical access to the site is managed and protected.
  - 145 ○ ICS assets are segmented from IT assets via an industrial DMZ.
  - 146 ○ Authentication and Authorization mechanisms for accessing ICS assets are in  
147 place.
  - 148 ○ Remote access to the ICS environment and ICS assets is fully managed.
  - 149 ○ Asset and vulnerability management tool is operationalized.
  - 150 ○ Behavior analysis detection tool is operationalized.
  - 151 ○ IT Network protection measures (such as firewalls, segmentation, intrusion  
152 detection, etc.) are in place.
  - 153 ○ Vulnerabilities associates with the supply chain and vendor access have been  
154 addressed.
  - 155 ○ People and processes that support back up and overall enterprise incident  
156 response plans are in place.

## 157 Challenges

158 Implementations that provide recovery solutions and procedures need to acknowledge that  
159 restoration procedures that involve the use of backups are designed to restore the system to

160 some previous state, but the ‘last known good state’ may not necessarily be free of  
161 vulnerabilities.

- 162 • Vulnerabilities may exist in backup data.
- 163 • Backup data may be compromised while in storage.
- 164 • Dormant or inactive malware may exist in backup data.

## 165 **Background**

166 Manufacturing systems are often interconnected and mutually dependent systems and are  
167 essential to the nation’s economic security. ICS that run in manufacturing environments are vital  
168 to the operation of the nation’s critical infrastructures and essential to the nation’s economic  
169 security. It is critical for the stakeholders of the enterprises in the manufacturing sector to  
170 consider how adversaries could affect the operations of their plant and safety of the people and  
171 property. The National Cybersecurity Center of Excellence (NCCoE) recognizes this concern and  
172 is working with industry through consortia under Cooperative Research and Development  
173 Agreements with technology partners from Fortune 500 market leaders to smaller companies  
174 specializing in ICS security. The aim is to solve these challenges by demonstrating practical  
175 applications of cybersecurity technologies in a scaled-down version of a manufacturing  
176 environment.

177 Considering the current era of Industry 4.0, enterprises are connecting business systems and IT  
178 networks to ICS networks to improve business agility and operational efficiency. However,  
179 recent attacks on ICS have shown that the cyber criminals are pivoting into the ICS environment  
180 from the business systems and IT networks. Most ICS systems have been historically isolated  
181 from the business systems and IT networks, and therefore, were not designed to withstand  
182 cyber attacks. The cyber risk mitigation technologies used in the IT networks are often not  
183 suitable for ICS networks because of the real-time and deterministic nature of the ICS. This  
184 project will provide guidance for manufacturing organizations to design environments  
185 incorporating cyber attack risk mitigation appropriate for ICS cybersecurity concerns.

186 This project will build upon NIST Special Publication 1800-10: *Protecting Information and System*  
187 *Integrity in Industrial Control System Environments* by identifying and demonstrating capabilities  
188 to improve Response to and Recovery from cyber attacks in the ICS environment.

## 189 **2 CYBERSECURITY CAPABILITIES TO BE DEMONSTRATED**

190 This project will demonstrate an approach for responding to and recovering from an ICS attack  
191 within the manufacturing sector. The cybersecurity capabilities listed below are the typical  
192 sequential tasks that takes place as part of an Incident Response and Recovery process once a  
193 cybersecurity event is detected.

- 194 1. Event reporting
- 195 2. Log review
- 196 3. Event analysis
- 197 4. Incident handling and response
- 198 5. Eradication and Recovery

199 Leveraging these cybersecurity capabilities facilitates a satisfactory resolution of a cyber attack  
200 event. A brief summary of these capabilities and the NIST *Cybersecurity Framework* subcategory

201 that maps to these capabilities are summarized below. These capabilities are described in detail  
 202 in ISA/IEC 62443-2-1, *Security Program Requirements for IACS Asset Owners*. ISA/IEC 62443 is a  
 203 collection of international standards for ICS cybersecurity published by International Society of  
 204 Automation (<http://www.isa.org>).

### 205 **Event Reporting**

206 Once an event is detected, it should be reported to the appropriate personnel and assigned  
 207 appropriate priority for handling to ensure that awareness of security risks are generated so that  
 208 necessary action can be taken in a timely manner. Events should be evaluated to determine who  
 209 should receive them and their priority. Once the determination is made, the system should be  
 210 configured to have the events reported appropriately.

211

CSF Category	CSF Subcategory ID	CSF Subcategory Requirements
Detection Processes	DE.DP-4	Event detection information is communicated
Communications	RS.CO-2	Incidents are reported consistent with established criteria
	RS.CO-3	Information is shared consistent with response plans
	RS.CO-4	Coordination with stakeholders occurs consistent with response plans

### 212 **Log Review**

213 Events should be written to one or more protected event/audit logs and retained for an  
 214 adequate time period. Logging events is a primary means for reviewing and analyzing events.  
 215 Retaining event/audit logs provides support for forensics, which allows identification of root  
 216 causes and technical and behavioral vulnerabilities.

217 Review events to detect and identify suspicious activities and security violations in order to  
 218 prioritize them. By having an appropriate history of events, event analysis can be used to  
 219 correlate events and to better understand circumstances surrounding event occurrences. All  
 220 these activities support event response, including determining root causes, and actions taken to  
 221 minimize impacts and better protect the system from suspicious activities and security  
 222 violations in the future.

CSF Category	CSF Subcategory ID	CSF Subcategory Requirements
Protective Technology	PR.PT-1	Audit/log records are determined, documented, implemented, and reviewed in accordance with policy

### 223 **Event Analysis**

224 The security-related events should be analyzed to identify and characterize attacks, security  
 225 compromises, and security incidents. Two primary reasons events are analyzed are:

- 226 1. To identify compromises and suspicious conditions, which are often achieved by  
 227 correlation of related events. This shall include identifying conditions surrounding event

- 228 occurrences with attempts to discover root causes, how to handle them, and protect  
 229 from recurrences.  
 230 2. To prioritize or rank them with respect to the risk that they pose.  
 231

CSF Category	CSF Subcategory ID	CSF Subcategory Requirements
Anomalies and Events	DE.AE-2	Detected events are analyzed to understand attack targets and methods
	DE.AE-3	Event data are collected and correlated from multiple sources and sensors
	DE.AE-4	Impact of events is determined
	Analysis	Notifications from detection systems are investigated
Analysis	RS.AN-1	Notifications from detection systems are investigated
	RS.AN-2	The impact of the incident is understood
	RS.AN-3	Forensics are performed
	RS.AN-4	Incidents are categorized consistent with response plans

### 232 Incident Handling and Response

233 An incident response process should be employed and kept current for evaluating and  
 234 responding to Industrial Automation and Control Systems (IACS) security incidents. A process for  
 235 evaluating security incidents should be used that identifies the potential impacts and the threats  
 236 and vulnerabilities that allowed the incident to occur. Evaluation of IACS security incidents  
 237 allows manufacturers to determine their impact so that an appropriate response can be  
 238 developed and implemented. Appropriate response should include containment, reducing the  
 239 impacts, applying counter measures to close the vulnerabilities, and protecting the IACS against  
 240 future threats.  
 241

CSF Category	CSF Subcategory ID	CSF Subcategory Requirements
Information Protection Processes and Procedures	PR.IP-09	Response plans (Incident Response and Business Continuity) and recovery plans (Incident Recovery and Disaster Recovery) are in place and managed
	PR.IP-10	Response and recovery plans are tested
Communications	RS.CO-1	Personnel know their roles and order of operations when a response is needed
Mitigation	RS.MI-1	Incidents are contained
Response Planning	RS.RP-1	Response plan is executed during or after an incident

### 242 Eradication and Recovery

243 The objective of this phase is to allow the return of normal operations by eliminating artifacts of  
 244 the incident (e.g., remove malicious code, re-image infected systems) and mitigating the  
 245 vulnerabilities or other conditions that were exploited. Once the incident is contained, ensure  
 246 that all means of persistent access into the network have been eradicated, that the adversary  
 247 activity is sufficiently contained, and that all evidence has been collected. It may also involve

248 hardening or modifying the environment to protect targeted systems and remediating the  
 249 infected systems. This is often an iterative process. Then restore the impacted systems to  
 250 operation and verify that it is operating as expected. (Cybersecurity and Infrastructure Security  
 251 Agency, Cybersecurity Incident & Vulnerability Response Playbooks, Nov. 2021, pp. 15-16.  
 252 Available:  
 253 [https://www.cisa.gov/sites/default/files/publications/Federal\\_Government\\_Cybersecurity\\_Incident\\_and\\_Vulnerability\\_Response\\_Playbooks\\_508C.pdf](https://www.cisa.gov/sites/default/files/publications/Federal_Government_Cybersecurity_Incident_and_Vulnerability_Response_Playbooks_508C.pdf).  
 254

255 **Tasks to perform:**

256 Eradication Tasks

- 257 1. Remediate all infected systems in the OT environments
- 258 2. Reimage affected systems (often from ‘gold’ sources), or rebuild systems from scratch
- 259 3. Rebuild hardware (required when the incident involves rootkits)
- 260 4. Install patches
- 261 5. Reset passwords on compromised accounts
- 262 6. Replace compromised files with clean versions
  - 263 a. Download the PLC program
  - 264 b. Download the HMI program
  - 265 c. Retrieve back up of historian data
- 266 7. Monitor for any signs of adversary response to containment activities

267 Recovery Tasks

- 268 1. Tighten perimeter security (e.g., firewall rulesets, boundary router access control lists)
- 269 2. Reconnect the rebuilt systems to network
- 270 3. Test systems thoroughly, including security controls.
- 271 4. Restore systems to normal operations and confirm that they are functioning normally
- 272 5. Monitor operations for abnormal behaviors
- 273 6. Perform an independent review of compromise and response-related activities.

CSF Category	CSF Subcategory ID	CSF Subcategory Requirements
Recovery Planning	RC.RP-1	Recovery plan is executed during or after a cybersecurity incident

274 **3 CYBER ATTACK SCENARIOS**

275 The NIST *Cybersecurity Framework* Respond and Recovery functions will be demonstrated for  
 276 the following impacts to the plant operation.

- 277 1. Loss of View
- 278 2. Manipulation of View

- 279 3. Loss of Control
- 280 4. Manipulation of Control
- 281 5. Corrupted program files or data
- 282 6. Theft of Operational Information

283 Cyber threat actors can accomplish these impacts by executing the attack scenarios listed  
284 below. We expect that different attacks will require different response and recovery. We are  
285 demonstrating capabilities that will address response and recovery from these scenarios

### 286 **Scenario 1 - Unauthorized Command Message**

287 Adversaries may send unauthorized command messages to instruct control system assets to  
288 perform actions outside of their intended functionality. Command messages are used in ICS  
289 networks to give direct instructions to control systems devices. If an adversary can send an  
290 unauthorized command message to a control system, then it can instruct the control systems  
291 device to perform an action outside the normal bounds of the device's actions. An adversary  
292 could potentially instruct a control systems device to perform an action that will cause  
293 disruption of the manufacturing process or destruction of manufacturing equipment. These  
294 maps to the loss of control and manipulation of control impacts in MITRE ATT&CK® for ICS.

295 Example attacks:

- 296 1. In the Dallas Siren incident, adversaries were able to send command messages to  
297 activate tornado alarm systems across the city without an impending tornado or other  
298 disaster. Alarms were activated more than a dozen times. These disruptions occurred  
299 once in 2017, and later in a nearby county in 2019.
- 300 2. In the Ukraine 2015 Incident, Sandworm Team issued unauthorized commands to  
301 substation breakers after gaining control of operator workstations and accessing a  
302 distribution management system (DMS) client application.

303 Source: [Unauthorized Command Message - attackics \(mitre.org\)](https://attackics.mitre.org/Unauthorized-Command-Message)

### 304 **Scenario 2 – Modification of Process or Controller Parameters**

305 Adversaries may modify parameters used to instruct industrial control system devices. These  
306 devices operate via programs that dictate how and when to perform actions based on such  
307 parameters. Such parameters can determine the extent to which an action is performed and  
308 may specify additional options. For example, a program on a control system device dictating  
309 motor processes may take a parameter defining the total number of seconds to run that motor.

310 An adversary can potentially modify these parameters to produce an outcome outside of what  
311 was intended by the operators. By modifying system and process critical parameters, the  
312 adversary may cause Impact to equipment and/or control processes. Modified parameters may  
313 be turned into dangerous, out-of-bounds, or unexpected values from typical operations. For  
314 example, specifying that a process run for more or less time than it should, or dictating an  
315 unusually high, low, or invalid value as a parameter. These maps to the loss of control,  
316 manipulation of control, and corrupted program files or data impacts in MITRE ATT&CK® for ICS.

317 Example attacks:

- 318 1. In the Maroochy Attack, Vitek Boden gained remote computer access to the control  
319 system and altered data so that whatever function should have occurred at affected  
320 pumping stations did not occur or occurred in a different way. The software program

321 installed in the laptop was one developed by Hunter Watertech for its use in changing  
322 configurations in the PDS computers. This ultimately led to 800,000 liters of raw sewage  
323 being spilled out into the community.

324 Source: [Modify Parameter - attackics \(mitre.org\)](#)

### 325 **Scenario 3 – Disabling or Encrypting HMI or Operator Console**

326 Adversaries may cause a denial of view in attempt to disrupt and prevent operator oversight on  
327 the status of an ICS environment. This may manifest itself as a temporary communication failure  
328 between a device and its control source, where the interface recovers and becomes available  
329 once the interference ceases.

330 An adversary may attempt to deny operator visibility by preventing them from receiving status  
331 and reporting messages. Denying this view may temporarily block and prevent operators from  
332 noticing a change in state or anomalous behavior. The environment's data and processes may  
333 still be operational, but functioning in an unintended or adversarial manner.

334 Adversaries may cause a sustained or permanent loss of view where the ICS equipment will  
335 require local, hands-on operator intervention; for instance, a restart or manual operation. By  
336 causing a sustained reporting or visibility loss, the adversary can effectively hide the present  
337 state of operations. This loss of view can occur without affecting the physical processes  
338 themselves. This maps to the loss of view, manipulation of view, and denial of control impacts in  
339 MITRE ATT&CK® for ICS.

340 Examples:

- 341 1. Industroyer is able to block serial COM channels temporarily causing a denial of view.
- 342 2. Industroyer's data wiper component removes the registry "image path" throughout the  
343 system and overwrites all files, rendering the system unusable.
- 344 3. In the Maroochy attack, the adversary was able to temporarily shut an investigator out  
345 of the network, preventing them from viewing the state of the system.
- 346 4. Some of Norsk Hydro's production systems were impacted by a LockerGoga infection.  
347 This resulted in a loss of view which forced the company to switch to manual  
348 operations.
- 349 5. In the 2017 Dallas Siren incident operators were unable to disable the false alarms from  
350 the Office of Emergency Management headquarters.

351 Source:

352 [Denial of Control - attackics \(mitre.org\)](#)

353 [Denial of View - attackics \(mitre.org\)](#)

### 354 **Scenario 4 – Data Historian Compromise**

355 Adversaries may compromise the corporate LAN through a phishing email which allows them to  
356 gain access to a corporate workstation. Adversaries can utilize this corporate workstation to  
357 obtain additional credentials to pivot into the Data Historian in the industrial DMZ. At the core  
358 of a Data Historian is a database server, such as Microsoft SQL Server. Access to a data historian  
359 can be used to exfiltrate its data that can be used to learn about the process, control systems,  
360 and operational details. This knowledge can be subsequently used to launch further attacks into  
361 the OT systems. In addition, if the data historian is dual homed, then this can be used to pivot  
362 into the OT environment from the IT environment.

363 Example attacks:

- 364 1. The threat group Sandworm Team used the Industroyer malware to attack the Ukrainian  
365 power grid in December 2016. The adversary gained Initial Access to devices involved  
366 with critical process operations through a Microsoft Windows Server 2003 running a SQL  
367 Server.

368 Source: [Data Historian Compromise - attackics \(mitre.org\)](#)

369 **Scenario 5 – Unauthorized Connection is Detected.**

370 Adversaries may perform wireless compromise as a method of gaining communications and  
371 unauthorized access to a wireless network. Access to a wireless network may be gained through  
372 the compromise of a wireless device. Adversaries may also utilize radios and other wireless  
373 communication devices on the same frequency as the wireless network. Wireless compromise  
374 can be done as an initial access vector from a remote distance. This maps to one of the  
375 techniques in MITRE ATT&CK® for ICS to gain initial access to the ICS environment.

376 Example:

- 377 1. In the Maroochy Attack, the adversary disrupted Maroochy Shire's radio-controlled  
378 sewage system by driving around with stolen radio equipment and issuing commands  
379 with them. Vitek Boden used a two-way radio to communicate with and set the  
380 frequencies of Maroochy Shire's repeater stations.
- 381 2. A Polish student used a modified TV remote controller to gain access to and control over  
382 the Lodz city tram system in Poland. The remote controller device allowed the student  
383 to interface with the tram's network to modify track settings and override operator  
384 control. The adversary may have accomplished this by aligning the controller to the  
385 frequency and amplitude of IR control protocol signals. The controller then enabled  
386 initial access to the network, allowing the capture and replay of tram signals.

387 Source: [Wireless Compromise - attackics \(mitre.org\)](#)

388 **Scenario 6 – Unauthorized Device is Detected.**

389 Adversaries may also setup a rogue communications server to leverage control server functions  
390 to communicate with outstations. A rogue communications server can be used to send  
391 legitimate control messages to other control system devices, affecting processes in unintended  
392 ways. It may also be used to disrupt network communications by capturing and receiving the  
393 network traffic meant for the actual communication server. Impersonating a communication  
394 server may also allow an adversary to avoid detection. This maps to one of the technics in  
395 MITRE ATT&CK® for ICS to gain initial access to the ICS environment.

396 Example:

- 397 1. In the Maroochy Attack, Vitek Boden falsified network addresses in order to send false  
398 data and instructions to pumping stations.
- 399 2. In the case of the 2017 Dallas Siren incident, adversaries used a rogue communication  
400 server to send command messages to the 156 distributed sirens across the city, either  
401 through a single rogue transmitter with a strong signal, or using many distributed  
402 repeaters.

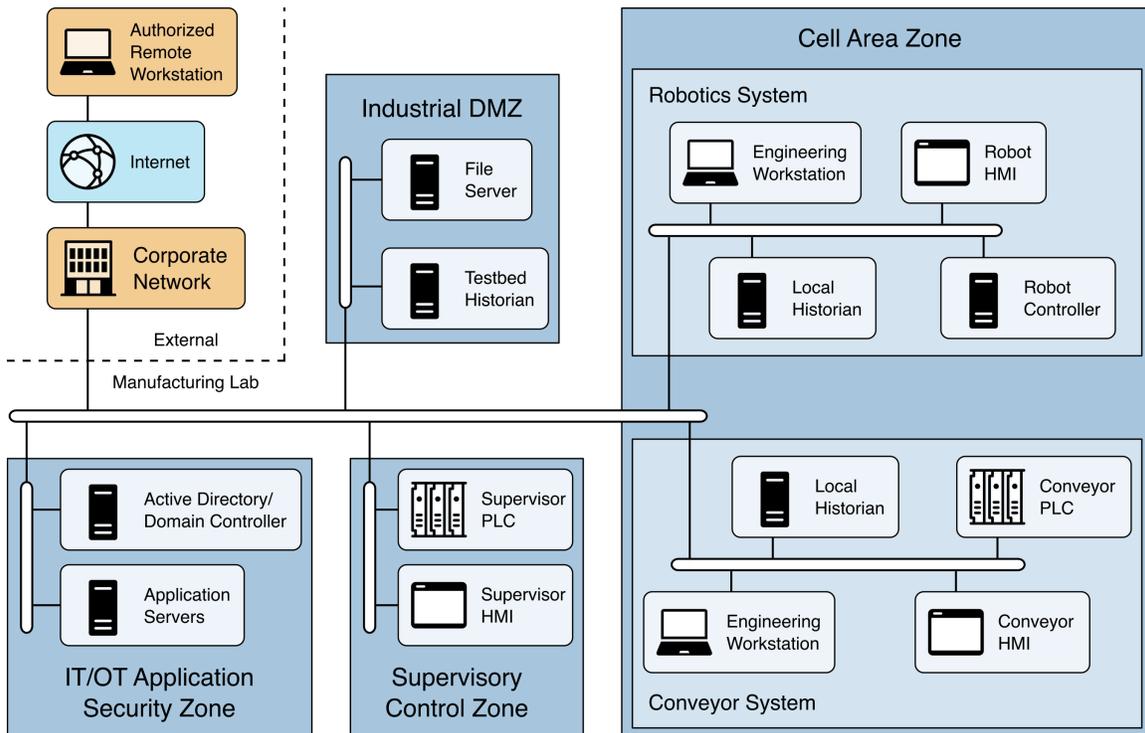
403 Source: [Rogue Master - attackics \(mitre.org\)](#)

## 404 4 ARCHITECTURE AND CAPABILITIES OF LAB ENVIRONMENT

405 This section describes the ICS testbed systems in the lab which will be used to demonstrate the  
 406 cybersecurity capabilities for Response and Recover function.

### 407 Testbed Architecture

408 Figure 1 High level architecture of the experimentation lab



### 409 The Process

410 The system is a model manufacturing line consisting of a sorting conveyor system, a robotic arm  
 411 for parts handling and assembly, and a storage area for finished parts.

412 Three types of parts—bottom, top, and reject—are inserted into an infeed magazine which  
 413 dispenses them one at a time to the conveyor. On the conveyor, sensors classify the parts to  
 414 determine if they are a bottom or top piece or a reject piece. Top and bottom pieces are  
 415 transported to the end station for pickup by the robot. Reject pieces, or out of order top and  
 416 bottom pieces, are rejected down a chute.

417 The robot retrieves the bottom and top half of a part from the end of the conveyor. The robot  
 418 places parts on an assembly station. Once both halves arrive, the robot assembles the two parts.  
 419 Assembled parts are then placed into storage racks. Sensors on the assembly station and in the  
 420 storage racks verify the presence of parts.

421 Supervisor controls coordinate the two lower level systems.

### 422 Key Control System Components

- 423 • Conveyor Controls
  - 424 ○ Programmable Logic Controller (PLC)

- 425                   ○ Human Machine Interface (HMI)
- 426       • Robot Controls
- 427                   ○ Robot Motion Controller
- 428       • Supervisor Controls
- 429                   ○ PLC
- 430                   ○ HMI

#### 431 Supporting Systems

432 The systems is supported by engineering workstations that contain the configuration software  
433 for the components in the conveyor, robot and supervisory controls.

434 Windows systems access a central Active Directory (AD) server for authentication and  
435 management of accounts. The AD server resides in the Industrial Demilitarized Zone (iDMZ) and  
436 is separate from enterprise AD serves.

#### 437 Overview of Laboratory Capabilities

438 The lab contains the main components of a manufacturing environment. The systems represent  
439 Perdue Model levels zero (0) through three (3) and connections to some higher Perdue level  
440 four (4) and five (5) applications.

441 Servers and workstations are deployed as virtual machines (VMs) with the exception of a  
442 physical workstation used as an engineering workstation.

443 All network switches can have traffic monitored via mirror ports. Open ports are available on  
444 physical switches to allow addition of components for security or for scenario execution.

445 Host-based data can be retrieved from workstations and servers.

446 Common industrial protocols including OPC, EthernetIP and Profinet are deployed for  
447 communication between manufacturing systems.

### 448 5 SOLUTION CAPABILITIES AND COMPONENTS

449 A solution that will provide recovery from an integrity compromise will require a system with  
450 multiple capabilities and components. The following system capabilities for an ICS environment  
451 are desired:

- 452       • Event reporting (Detection)
- 453           ○ Cyber event detection
- 454               ▪ Network event detection
- 455               ▪ Behavior analysis detection
- 456               ▪ Endpoint detection and response (EDR) (Host based detection)
- 457       • Event management
- 458           ○ Event/Alert notification
- 459           ○ Case creation
- 460       • Log review
- 461           ○ Collection

- 462           ○ Aggregation
- 463           ○ Correlation
- 464       • Forensic analysis, In an ICS Environment/on ICS equipment
  - 465           ○ Categorized Incidents based on MITRE ATT&CK for ICS tactics and techniques
  - 466           ○ Understand impact
  - 467           ○ Determination of extent of compromise
- 468       • Incident handling and response
  - 469           ○ Containment of the incident
- 470       • Eradication of artifacts of incident
- 471       • Recovery
  - 472           ○ Restoration of systems
  - 473           ○ Verification of restoration

474   The system may be composed of the following components or additional components:

- 475       • Identity and Authentication System
- 476       • Endpoint Detection and Response
- 477       • Network Monitoring Tool
- 478       • Behavior Anomaly Detection Tool
- 479       • Security Information and Event Monitoring System (SIEM)
- 480       • Network Policy Engine (PE)
- 481       • Firewall (FW)
- 482       • Integration Tool for Security Server/PE/FW
- 483       • Configuration Management, Back Up, Patch Management System
- 484       • Secure Remote Access
- 485       • Data Historian
- 486       • Cloud Based ICS Capabilities: Data Historian, SCADA, Manufacturing Execution System,
- 487       Asset Management System

488 **6 RELEVANT STANDARDS AND GUIDANCE**

- 489 • Department of Homeland Security, Critical Manufacturing Sector Cybersecurity  
490 Framework Implementation Guidance, 2015. Available:  
491 [https://www.cisa.gov/sites/default/files/publications/critical-  
492 manufacturingcybersecurity-framework-implementation-guide-2015-508.pdf](https://www.cisa.gov/sites/default/files/publications/critical-<br/>492 manufacturingcybersecurity-framework-implementation-guide-2015-508.pdf).
- 493 • Executive Order no. 13636, Improving Critical Infrastructure Cybersecurity,  
494 DCPD201300091, Feb. 12, 2013. Available: [https://www.govinfo.gov/content/pkg/FR-  
495 2013-02-19/pdf/2013-03915.pdf](https://www.govinfo.gov/content/pkg/FR-<br/>495 2013-02-19/pdf/2013-03915.pdf).
- 496 • NIST, Framework for Improving Critical Infrastructure Cybersecurity, Feb. 12, 2014.  
497 Available: <https://doi.org/10.6028/NIST.CSWP.02122014>.
- 498 • J. McCarthy et al., Securing Manufacturing Industrial Control Systems: Behavioral  
499 Anomaly Detection, NIST Interagency Report (NISTIR) 8219, NIST, Nov. 2018. Available:  
500 <https://www.nccoe.nist.gov/sites/default/files/library/mf-ics-nistir-8219.pdf>.
- 501 • K. Stouffer et al., Cybersecurity Framework Manufacturing Profile, NIST Internal Report  
502 8183, NIST, May 2017. Available:  
503 <https://nvlpubs.nist.gov/nistpubs/ir/2017/NIST.IR.8183.pdf>.
- 504 • M. J. Stone et al., "Data Integrity: Reducing the impact of an attack," white paper, NIST,  
505 Nov. 23, 2015. Available: [https://www.nccoe.nist.gov/sites/default/files/legacy-  
506 files/data-integrity-project-description-final.pdf](https://www.nccoe.nist.gov/sites/default/files/legacy-<br/>506 files/data-integrity-project-description-final.pdf).
- 507 • NIST, Cybersecurity Framework. Available: <https://www.nist.gov/cyberframework>.
- 508 • R. Candell et al., An Industrial Control System Cybersecurity Performance Testbed,  
509 NISTIR 8089, NIST, Nov. 2015. Available:  
510 <http://nvlpubs.nist.gov/nistpubs/ir/2015/NIST.IR.8089.pdf>.
- 511 • Security and Privacy Controls for Federal Information Systems and Organizations, NIST  
512 SP 800-53 Revision 4, NIST, Apr. 2013. Available:  
513 <https://nvlpubs.nist.gov/nistpubs/SpecialPublications/NIST.SP.800-53r4.pdf>
- 514 • W. Newhouse et al., National Initiative for Cybersecurity Education (NICE) Cybersecurity  
515 Workforce Framework, NIST SP 800-181, Aug. 2017. Available:  
516 <http://nvlpubs.nist.gov/nistpubs/SpecialPublications/NIST.SP.800-181.pdf>.
- 517 • MITRE ATT&CK® for Industrial Control Systems,  
518 [https://collaborate.mitre.org/attackics/index.php/Main\\_Page](https://collaborate.mitre.org/attackics/index.php/Main_Page).

519 **7 SECURITY CONTROL MAP**

520 This table maps the characteristics of the commercial products that the NCCoE will apply to this  
 521 cybersecurity challenge to the applicable standards and best practices described in the  
 522 Framework for Improving Critical Infrastructure Cybersecurity, and to other NIST activities. This  
 523 exercise is meant to demonstrate the real-world applicability of standards and best practices but  
 524 does not imply that products with these characteristics will meet an industry's requirements for  
 525 regulatory approval or accreditation.

526

Security Capability	CSF Category	CSF Subcategory ID	CSF Subcategory Requirements
Event Reporting	Detection Processes	DE.DP-4	Event detection information is communicated
	Communications	RS.CO-2	Incidents are reported consistent with established criteria
		RS.CO-3	Information is shared consistent with response plans
		RS.CO-4	Coordination with stakeholders occurs consistent with response plans
Log Review	Protective Technology	PR.PT-1	Audit/log records are determined, documented, implemented, and <b>reviewed</b> in accordance with policy
Event Analysis	Anomalies and Events	DE.AE-2	Detected events are analyzed to understand attack targets and methods
		DE.AE-3	Event data are collected and correlated from multiple sources and sensors
		DE.AE-4	Impact of events is determined
	Analysis	RS.AN-1	Notifications from detection systems are investigated
		RS.AN-2	The impact of the incident is understood
		RS.AN-3	Forensics are performed
		RS.AN-4	Incidents are categorized consistent with response plans
Incident handling response	Information Protection Processes and Procedures	PR.IP-09	Response plans (Incident Response and Business Continuity) and recovery plans (Incident Recovery and Disaster Recovery) are in place and managed
		PR.IP-10	Response and recovery plans are tested
	Communications	RS.CO-1	Personnel know their roles and order of operations when a response is needed
	Mitigation	RS.MI-1	Incidents are contained
	Response Planning	RS.RP-1	Response plan is executed during or after an incident
Eradication, Recovery	Recovery Planning	RC.RP-1	Recovery plan is executed during or after a cybersecurity incident

527 **APPENDIX B ACRONYMS AND ABBREVIATIONS**

<b>CRS</b>	Collaborative Robotics System
<b>DMZ</b>	Demilitarized Zone
<b>CTL</b>	Communication Technology Laboratory
<b>HMI</b>	Human-Machine Interface
<b>ICS</b>	Industrial Control System(s)
<b>IT</b>	Information Technology
<b>NCCoE</b>	National Cybersecurity Center of Excellence
<b>NIST</b>	National Institute of Standards and Technology
<b>OT</b>	Operational Technology
<b>PCS</b>	Process Control System
<b>PLC</b>	Programmable Logic Controller
<b>SP PR</b>	Special Publication Protect